

LB/DON/65/09

**PROJECT MANAGEMENT FOR DONOR FUNDED -
COMMUNITY BASED SUSTAINABLE DEVELOPMENT
EFFORTS IN SRI LANKA**

Piyum Malmee Weerasiri



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Submitted in partial fulfillment of the requirements of the

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A study submitted in partial fulfillment of the requirements of the
Degree of Master of Science in Project Management

Declaration

I hereby declare that this submission is my own work and that, it contains no material previously published or written by another person nor material which, to a substantial extent has been accepted for the award of any other degree or diploma of an university or other institution of higher learning, except where an acknowledgement is made in the text.



Piyum Malmee Weerasiri

November 2008



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I hereby acknowledge that Mrs. Piyum Malmee Weerasiri has followed the dissertation process set by the Department of Building Economics.



Dr. R Rameezdeen

Dissertation Supervisor

November 2008

Dedication

Home to office
Office to home
The unchanged melody
Changed by a 'Masters'
God where do I find life?

She comes giggling
Eyes twinkling
'Ammiyo ' she jumps on me
'Not the time for your masters' her eyes tell me

Little fingers meddle on the key board



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'Show my birthday pictures'

Life, I found it,
Right on my lap

To my little angel, Suharya

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Thank you again.

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List of abbreviations

Abbreviation	Stands for
UNDP	United Nations Development Programme
INGO	International Non Governmental Organization
NGO	Non Governmental Organization
CBO	Community Based Organization
SL	Sri Lanka
GA	Government Agent
LTTE	Liberation of Tamil Tiger Eelam
DS	District Secretariat
DRB	District Review Board
IP	Implementing Partner
IDP	Internally Displaced Population
LKR	Sri Lankan Rupees
UN	United Nations
EC	European Commission
BOQ	Bill Of Quantities
BPR	Business Process Reengineering
TQM	Total Quality Management
SWOT	Strengths – Weaknesses – Opportunities – Threats



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Abstract

Application of Project Management concepts in For-Profit project environments is very common. This study attempts to apply and make use of Project Management concepts in Non-Profit project environments.

The writer who had extensively involved in non profit project environments in Sri Lanka believes that many project fail or show poor performance due to lack of project management. Hence, this study is carried out.

The subject matter of the study is 'Donor Funded' 'Community Based' 'Sustainable Development' projects in different regions of the Sri Lanka. The aim of the study is to establish a common case of application of project management concepts throughout the life of a project by which the project quality is enhanced.

In achieving the aims of the study, a literature review will be carried out to establish the base line for the study and select an appropriate method of research. Further it will identify the general conditions and structures prevailing with the research matter. Upon identification of generic project conditions, the study will proceed to detail two real projects and to apply selected project management concepts on them, by means of case studies. The analysis will highlight the importance of project management to enhance project quality and sustainability.

Concluding the study, a model will be developed to ensure meaningful application of project management techniques in driving the project process to achieve project objectives. It is expected this model to be a guide in implementing nonprofit community projects for many professionals involved and for laymen as well, and in different contexts.

Recommendations will be made to improve the nonprofit project environment in Sri Lanka in a project management perspective.

Key words :

Donor funded, community based, sustainable development