DETERMINANTS OF MARKET VALUE FOR HIGH-RISE CONDOMINIUM UNITS IN SRI LANKA: DEVELOPERS' PERSPECTIVE

Rathnayake R.M.A.S.B

(179030 D)

Degree of Master of Science in Project Management

Department of Building Economics

University of Moratuwa Sri Lanka

March 2021

DETERMINANTS OF MARKET VALUE FOR HIGH-RISE CONDOMINIUM UNITS IN SRI LANKA: DEVELOPERS' PERSPECTIVE

Rathnayake R.M.A.S.B

(179030 D)

Thesis/Dissertation submitted in partial fulfillment of the requirements for the Degree Master of Science in Project Management

Department of Building Economics

University of Moratuwa Sri Lanka

March 2021

DECLARATION

I declare that this is my own work and this dissertation does not incorporate without acknowledgement any material previously submitted for a Degree or Diploma in any other University or institute of higher learning and to the best of my knowledge and belief it does not contain any material previously published or written by another person except where the acknowledgement is made in the text.

Also, I hereby grant to University of Moratuwa the non-exclusive right to reproduce and distribute my dissertation, in whole or in part in print, electronic or other medium. I retain the right to use this content in whole or part in future works (such as articles or books).

Signature:

Date:

The above candidate has carried out research for the Masters Dissertation under my supervision.

Signature of the supervisor:

Date:

ACKNOWLEDGEMENT

I would like to take this opportunity to thank every individual who have given their support and guidance to me to bring this into your hands.

Also I would like to express my heartfelt gratitude to my dynamic and inspirational supervisor, Mr. Mahesh Abeynayake for all the guidance, assistance and continuous encouragement provided to me until the completion of this project.

Special thanks go to all the superiors and subordinates in Fairway Holdings Pvt ltd and all the other condominium sales and marketing professionals, valuers and agents who participated for this study.

It is my duty to highly appreciate the corporative assistance provided to me by Hirushka Fernando (Director- Sales and Marketing- CCC) and Suranga Peiris (Head of Sales- Fairway Holdings). Further, I would like to render my gratitude to all participants who shared their experience and knowledge in the expert interview and data collection stage.

I extend my kind appreciation to Head of Department Dr. (Mrs) Yasangika Sandanayake and course coordinator Ch QS. Vijitha Disaratne, Department of Building Economics, University of Moratuwa.

My sincere appreciation to all the academic staff members of the Department of Building Economics, all the non-academic staff of the Department of Building Economics.

Finally, I owe a word of appreciation to all my family and friends for motivation extended towards me to make this a success.

ABSTRACT

Determinants of market value for high-rise condominium units in Sri Lanka: developers' perspective

Real estate industry has shown significant boost in Sri Lanka since last few decades. Among that, residential real estate has emerged as most sensitive segment. Urbanization and land shortage increase with the time and then condominiums have become a good solution for that. Comparatively condominiums are the highest valued residential real estate solution. Later on, high-rise condominiums emerged as a solution for quality living style of high-income segment of the country as a high-quality residential solution, convenient living style and as an investment option. This concept has become a long-term business model along with the investment solution which incorporated with it. Therefore, couples of local and foreign developers started high-rise condominium projects mostly in central Colombo area in last few years because of steady demand. Apart from the demand, developers have to concentrate on other factors which influence customers to purchase high-rise condominium units in order to sustain in the business. Also, utilize those factors to convince customers to purchase and justify the value of condominium unit on sales and marketing point of view.

This study was carried out to find those market value determinants from the developers' perspective. Initially comprehensive literature was carried out. Then the factors identified from literature were discussed, verified and upgraded via expert interviews before finalizing the survey questionnaire to capture information. The expert interview was conducted with five experts in the industry who has hands on experience and knowledge in the multiple on-going high-rise condominium developments took place over the last three years, in Cololombo Sri Lanka. The questionnaire survey was conducted under six main factors and numerous sub factors with 5-point Likert scale; respondents were mainly sales team members of developers, valuers and agents who are involved in high-rise condominium sales and the survey was distributed among 50 respondents then the completed responses were obtained from 40 of them in the expected time line. Subsequently, after the completion of the data gathering process; collected information was recorded into the SPSS statistical software in a structured analyzable manner to conduct data analysis.

Factors influencing the market value of high-rise condominiums were identified as location factor, physical factor, investment factor, subjective factor and market factor. All of those factors and sub factors show significantly high mean value. Then the correlation test was conducted to identify the key determinants for market value of high-rise condominiums in Sri Lanka. Therefore, it can be concluded that the investment factor is the highest correlated factor among all factors, then other factors which are highly correlated are in order can be stated as physical, subjective, market and location factors.

Finally, it is recommended to identify customer's real requirement and build the sales conversation based on the sequence of highest to lowest influencing factor. Developers to pay much more attention on design, service quality, risks, government long term policies, compliance and invest on training front line business development teams on customer service, recent laws and regulations.

Keywords: Real estate, Residential real estate, Condominiums, High-rise condominiums, Market value, Value determinant factors, Sales

TABLE OF CONTENT

DECLA	RATIONI	
ACKNOWLEDGEMENTII		
ABSTRACT		
TABLE OF CONTENTIV		
LIST OF FIGURES		
LIST OF TABLES VIII		
LIST O	F ABBREVIATIONSIX	
CHAPTER 01		
INTRO	DUCTION1	
1.1	Background1	
1.2	Research Problem	
1.3	Research Questions	
1.4	Aim & Objectives	
1.5	Methodology	
1.6	Scope and Limitations	
1.7	Chapter Breakdown	
CHAPT	ER 02	
LITERA	TURE REVIEW	
2.1	Introduction7	
2.2	Real Estate	
2.3	Real estate market	
2.4	Condominium Concept	
2.5	Evolution of condominium 10	
2.6	Trends of Condominium 12	
2.7	Categories of Condominiums in Sri Lanka	

2.8	Leg	gal & Regulatory background for Condominiums in Sri Lanka	. 14
2.9	C.9 General market behaviour and market value determining rules		. 16
2.10	Rea	sidential real estate and Condominium market	. 17
2.11	Co	ndominium market value determinant factors	. 19
2.12	Su	mmary	. 25
CHAP	TER	03	. 27
RESEARCH METHODOLOGY			. 27
3.1	Int	roduction	. 27
3.2	Rea	search Process	. 27
3.3	Rea	search Approach	. 29
3.4	Da	ta collection	. 29
3.4	4.1	Expert Interviews	. 29
3.4	4.2	Preliminary Survey	. 30
3.4	4.3	Questionnaire Survey	. 30
3.4	4.4	Target population	. 31
3.4	4.5	Sample selection	. 31
3.4	4.6	Sample size	. 31
3.4	4.7	Questionnaire design	. 31
3.4	4.8	Conducting questionnaire survey	. 32
3.5	Da	ta analysis	. 32
3.6	Su	mmary	. 33
CHAP	TER	04	. 34
DATA	ANA	ALYSIS AND RESULTS	. 34
4.1	Int	roduction	. 34
4.2	Th	e Expert Interviews	. 35
4.2	2.1	Profile of interviewees	. 35
4.2	2.2	Interview results of condominium categories	. 36

4.2.	.3 Categories of condominiums in Sri Lanka	37
4.3	Questionnaire Survey	39
4.3.	.1 Questionnaire data collection	39
4.3.	.2 Profile of the sample	39
4.3.	.3 Reliability and Validity of Data	41
4.3.	.4 Descriptive measurements of variables	43
4.3.	.5 Correlation Analysis	48
4.4	Summary	49
CHAPT	CHAPTER 05	
CONCL	USION AND RECOMMENDATIONS	51
5.1	Introduction	51
5.2	Conclusion	51
5.3	Recommendations	55
5.4	Limitations	56
5.5	Further Research Areas	56
5.6	Summary	56
6. REFERENCES		58
APPENDIX		

LIST OF FIGURES

Figure 2.9-1 Role of evaluative criteria at buying decision	17
Figure 3.2-1 Research Process	28
Figure 4.3.2-1 Distribution of experience of respondents	40
Figure 4.3.2-2 Distribution of experience based on number of projects involved	40
Figure 4.3.2-3 Distribution of performance based on number of units sold	41

LIST OF TABLES

Table 2.7-1 Condominium categorization	13
Table 2.12-1 Market value determinants of high-rise condominiums	26
Table 4.2-1 Details of experts	35
Table 4.2-2 Shift in facilities	36
Table 4.2-3 New facilities added to types of condominiums in Sri Lanka	37
Table 4.2-4 Condominium categorization	38
Table 4.3-1 Cronbach's Alpha Test	42
Table 4.3-2 KMO and Bartlett's Test	43
Table 4.3-3 Descriptive statistics measurements of sub factors	44
Table 4.3-4 Descriptive statistical measurements of main factors	47
Table 4.3-5 Correlation of independent factors to dependent factor	48

LIST OF ABBREVIATIONS

ROI	- Return on Investment
СМА	- Condominium Management Authority
UDA	- Urban Development Authority
SPSS	- Statistical Package for the Social Sciences
AOL	- Apartment Ownership Law
BOI	- Board of Investment
NHDA	- National Housing Development Authority
СМА	- Colombo Municipal Area
CMR	- Colombo Metropolitan Region
CAB	- Common Amenities Board
CEB	- Ceylon Electricity Board
CCD	- Coastal Conservation Development
CTBUH	- Council on Tail Building & Urban Habitat
NWS&DB	- National Water Supply and Drainage Board
ML	- Money Laundering
TF	- Terrorism Financing