LB/DON/103/07 **DEVELOPING BROADBAND MODELS FOR** 

### COMMUNITIES

By

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UNIVERSITY OF MORATUWA, SHI LANKA MCRATUWA

This Dissertation was submitted to the Department of Computer Science & Engineering of the University of Moratuwa in partial fulfillment of the requirement for the Degree of Master of Business Administration



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#### DECLARATION

This thesis contains no material that has been accepted for the award of any other degree or recognized qualification by a university or institute of higher learning, to the best of my knowledge and belief, it contains no material previously published or written by another person, except where due reference is made in the text of the thesis.

Atrestation particular

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This is to certify that the above statement made by the student is correct to the best of my knowledge.

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#### Abstract

Today, broadband access is regarded as an essential factor for economic and competitive survival in the 21<sup>st</sup> century. The development of the importance of broadband technology can be likened to the ever-increasing importance of road or rail when they were developed. Most advanced economies went through a transition in the second half of the 20th century, of being production-driven to service-driven. Now, in the 21<sup>st</sup> century, these economies are rapidly transforming into more towards being information oriented and knowledge-driven economies. In such an environment, the skill, speed, and innovation needed to transform raw data into valuable knowledge and in turn, to use that knowledge with a profit motive is pivotal to international competitiveness [1]. By bringing the digital world literally to our doorstep, broadband would offer a tantalizing spectrum of benefits, such as, increased business productivity, improved healthcare, better education, interactive entertainment, and most importantly greater governmental efficiency.

It is a known fact that Sri Lanka has the most de-regulated telecom sector in the South Asian region [2]. However, the expected economic growth has not been achieved. Possible reasons for this could be the lack of an adequate backbone infrastructure, lack of willingness to share resources, wire line connectivity to the international Internet has not been de-monopolized and the other incumbent operators do not have sufficient resources to invest in under-served areas. As a result of these problems there exists a high digital divide in various parts of the country.

Therefore, it was considered worthwhile to investigate the potential causes and the long-term solutions for the above issues. The need of a research study was felt as highly necessary by the researcher. The study identifies the most potential candidates for the adoption of broadband. The provinces are considered as communities when identifying the most potential broadband candidates. The research study finally reveals that the Western Province as the chief broadband candidate. Next in line are the Southern Province and Central Province appearing consecutively. The least potential broadband candidate appears to be the Northern Province.

The researcher identifies some models which have been used in other countries and these models were analyzed in terms of local context to check the applicability of those models to our communities. Conclusively, the study suggests appropriate broadband models that should be adopted by the communities. A new model is introduced by the researcher to the Western Province named "Service Provider Model (SPM)". For the Southern and Central Provinces, "Passive Infrastructure Model (PIM)" was determined as the best model. For the North Western and Sabaragamuwa Provinces research study suggests implementation of the "Carriers Carrier Model (CCM)". These models will be useful for the introduction and use of broadband services in the identified communities.

The researcher further analyses the implementation of the PIM and suggests fiber as the most suitable backbone technology. The researcher recommends implementing fiber through the Railway line or Power Line. Also, in order to facilitate service providers to distribute broadband services to more under-served parts of the communities, the researcher suggests the usage of state lands through provincial councils. The report concludes by presenting several suggestions for the successful implementation of one of the recommended models.

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The constant guidance and encouragement received from Mrs. Vishaka Nanayakkara, Head of the Department of Computer Science & Engineering at UOM, has been of great help in carrying out my research and is acknowledged with reverential thanks. Dr. Chatura Perera, my most heartfelt thanks for your tireless efforts as the MBA Coordinator. I would like to express a deep sense of gratitude and thank profusely Dr. P.M.C Thilakaratne, the HOD of Accountancy at University of Kelaniya for his valued advice given to me in the financial domain. To all the internal and external lecturers at UOM, I cannot thank you enough for being ever ready to not only share your expertise but also to spare precious time to help me throughout this MBA program.

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Since I am a graduate in Information Systems, embarking on a research study within the Telecommunication domain was a new and exciting step for me. In this, I am ever grateful to the following personnel, who spent many hours helping me collect research material, patiently explained new terms and concepts, and for making this research study a joyous experience with the enthusiasm they showed: Mr. P. Samarasinghe, Deputy Chief Engineer (Signal and Telecommunication) Sri Lankan Railways. Mr. Mahasen, Alcatel, Mr A. Gunawardane, General Manager, Metropolitan (pvt) Ltd., and Mrs. A. Jayasekara, Deputy Director (Sample Survey Division), Census and Statistics Department.

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### ACRONYMS

ABSAircel Business SolutionsADBAsian Development BankADSLAsymmetric Digital Subscriber LineBDBusiness DensityBNBroadband NeedBPLBroadband over Power LineCCentralCBRPCommunity Broadband Risk ProfilingCCMCarrier's Carrier ModelCDMACode Division Multiple AccessCEACentral Environment AuthorityCEBCeylon Electricity BoardCONSMCommunity Operated Networks and ServicesDADefense AuthorityDAMDemand Aggregation ModelDEMPDistance Education ProjectDEPPDistance Education ProjectDEPPDistance Education ProjectEEasternEIExisting InfrastructureERISAEuropean Regional Information Society AssociationFCMFiber To The HomeFWAFixed Wireless AccessGLGeneral LiteracyHODHead of the DepartmentICTAInformation & Communication Technology AgencyIAInfrastructure AvailabilityIBSInternet Business SolutionsICTAInformation & Communication TechnologyICTAInformation & Communication TechnologyIPInternet Protocol	A	Affordability
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ICT Information & Communication Technology   ICTA Information & Communication Technology Agency	IA	Infrastructure Availability
ICTA Information & Communication Technology Agency	IBS	Internet Business Solutions
80 - 8 7	ICT	Information & Communication Technology
IP Internet Protocol	ICTA	Information & Communication Technology Agency
	IP	Internet Protocol

IRF	Investment Risk Factor
ISDN	Integrated Services Digital Network
ISP	Internet Service Provider
IT	Information Technology
ITU	International Telecommunication Union
Kbits	Kilo Bits per second
Kbps	Kilo bytes per second
LA	Local Authority
Mbits	Mega bits per second
MMC	MultiMedia Centers
N	Northern
NLOS	Non Line Of Sight
NOC	Network Operating Center
NC	North Central
NGO	Non Government Organization
NW	North Western
NTT	Nippon Telegraph and Telephone
OECD	Organization for Economic Co-operation and Development
OUSL	Open University of Sri Lanka
OWSA	One World South Asia
PC	Personal Computer
PCI	Per Capita Income
PIM	Passive Infrastructure Model
PPP	Private Public Partnership
PSTN	Public Switched Telephony Network
QoS	Quality of Service
RF	Radio-Frequency
SLA	Service Level Agreement
SLR	Sri Lankan Railways
SLT	Sri Lankan Telecom
SMEs	Small & Middle Scale Enterprises
Sab	Sabaragamuwa
S	Southern
TRC	Telecommunication Regulatory Commission
TRF	Time Risk Factor

TV	Television
UDA	Urban Development Authority
UK	United Kingdom
US	United States
U	Uva
VPN	Virtual Private Network
VSAT	Very Small Aperture Terminal
W	Western
WLAN	Wireless Local Area Network
WiMAX	Worldwide Interoperability for Microwave Access

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