

**A GUIDE FOR PERFORMANCE EVALUATION
PROCESS FOR INTERNATIONALLY FUNDED
COMMUNITY DEVELOPMENT PROJECTS
IN SRI LANKA**

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University of Moratuwa, Sri Lanka.
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Degree of Master of Science in Project Management

Department of Building Economics

University of Moratuwa
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DECLARATION

I declare that this is my own work and this dissertation does not incorporate without acknowledgement any material previously submitted for a Degree or Diploma in any other University or institute of higher learning and to the best of my knowledge and belief it does not contain any material previously published or written by another person except where the acknowledgement is made in the text.

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I hereby acknowledge that Ruwani Nimasha Perera has followed the dissertation process set by the Department of Building Economics.

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Dr. Gayani Karunasena

Date:

Dissertation Supervisor

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ABSTRACT

A Guide for Performance Evaluation Process for Internationally Funded Community Development Projects in Sri Lanka

In the current world, the development efforts are more practised by Community Development (CD) projects to enhance the human living condition while fulfilling the required gaps in all aspects of living among them. Due to the unique nature of CD projects and their intangible, less visible and qualitative objectives raise a special challenge when managing the implementation process as well as the performance evaluation process. CD projects concern the soft issues in the human society; therefore, the performance evaluation is affected by several impact areas. Thus, this research was aimed at developing a guide for conducting a performance evaluation process for CD projects implemented by Non-Government Organisations (NGOs) in Sri Lanka to streamline the process.

As identified in literature review survey, four major impact areas and five major stages of performance evaluation process were identified. Five CD projects were selected as case studies and the interviews are conducted as the mode of data collection.

The research has identified the existing strategies applied by NGOs to performance evaluations and strategies to prevent the impacts areas. Accordingly, the research has developed a guide with proposed strategies for five major stages; evaluation possibility of project works, creating the evaluation plan, implementing the evaluation plan, analysing and interpreting data and finally, communicating the evaluation results.

Keywords: *Community Development Projects, performance evaluation process, impact areas, strategies, guide*



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LIST OF ABBREVIATIONS

CD	Community Development
DAC	Development Assistance Committee
EC	European Commission
HIRDP	Hambantota Integrated Rural Development Project
IRDP	Intergraded Rural Development Projects
NGO	Non-governmental Organization
MDGs	Millennium Development Goals
M & E	Monitoring & Evaluation
OECD	Organization for Economic Co-operation and Development
SL	Sri Lanka
SLEvA	Sri Lankan Evaluation Association
ToR	Terms of Reference
UNEG	United Nations Evaluation Group, Sri Lanka.



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